

The Cost of Trading Transparency: *What We Know, What We Don't Know, and How We Will Know*

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The introduction in the U.S. of the first actively managed exchange-traded funds (ETFs) is an appropriate time to examine the cost of transparent trading to fund investors. These new limited-function, actively managed ETFs must reveal portfolio changes before the market opening on the day after the trades are made. This is not a massive change, but it is significant.¹ Hougan [2008] correctly concluded that reducing these funds' trading transparency or, in his words, reducing their *front-running* costs is the primary motivation for this change. We expect this fund model to have extensive use and will have more to say about limited-function, actively managed ETFs later in the article. Any discussion, however, of the cost of trading transparency must begin with index funds, whose shareholders are the greatest victims of trading transparency costs.

The S&P 500 and the Russell 2000—the two most popular templates for indexed portfolios in their respective capitalization ranges—are well-known U.S. indices with thoroughly studied trading transparency costs. The use of fundamental indices, backtested custom indices, and benchmark indices from publishers other than S&P and Russell as templates for exchange-traded funds (ETFs) has created additional opportunities for traders to profit from transparent changes in indexed portfolios. A characteristic of all indexed portfolios is that index changes are published before

the portfolio manager trades to implement the change. At present, most of the index changes for newer ETFs have a trivial market impact relative to the S&P and Russell index changes, but changes in a few of the more successful new indices used by ETFs are starting to appear on index composition arbitrage lists.

In nearly all actively managed mutual funds and other actively managed portfolios, trading plans are considered highly confidential.² Absent confidentiality, advance disclosure of portfolio changes could be misused by traders who value any information that might help them scalp a profit by anticipating or participating in someone else's trading activity.³

Revelation of any portfolio trading plans in advance of execution discloses a specific demand for liquidity from securities markets. Publishing this demand for liquidity reveals information that thoughtful fund portfolio managers and investors have generally preferred not to have disclosed. If liquidity demands are revealed only by the entry of anonymous orders that can be executed over a number of days or weeks, the market impact of these liquidity demands is often modest. However, if liquidity demands are openly published and specified as to source, size, and time, the market impact cost of a transparent trade is likely to be significantly greater than the cost of a comparable anonymous trade.

With increasing use of transparent trading by hundreds of exchange-traded index funds,

it is inevitable that multiple transparent traders will sometimes announce plans to buy or sell the same security during the same narrow time window. Once similar trading intentions have been announced at the same time by several of these funds, it will be difficult for any of the funds to change course or delay the trade. If these trades were not disclosed, one or more of the managers could decide to trade patiently—or not at all, if stock prices changed too much to make the trade attractive. One problem with changing an announced trading plan to reduce the cost of transparency is that market participants will rely on published trading intentions. Indeed, a transparent trading product structure seems to create public entitlement to knowledge of trading plans.

To measure the cost of trading transparency to investors, we need to separate the cost of *transparency* from the cost of *liquidity* in transparent trades. To this end, it is useful to define the cost of trading transparency as the total trading cost of implementing a fully or partially transparent transaction minus the liquidity cost of an otherwise comparable nontransparent transaction.⁴ The price changes associated with transparency in benchmark index portfolios

usually precede the heavy trading volume associated with liquidity demand, but some transparent trades do not feature a time lag between determination of the change and the beginning of its implementation. Our definition, which focuses on cost differences, covers all cases. Later sections and endnotes will clarify the measurement of specific differences.

HOW TRADING PLANS BECOME TRANSPARENT

The transparent trading process of ETFs using custom indices and other pre-announced trades should give us enough information to isolate the incremental cost to fund investors of several kinds of trading transparency. Before we attempt to measure transparency cost, however, we need to examine some of the ways that trading plans become transparent. Exhibit 1 lists major categories of transparent and semi-transparent trades. The type of transparency characteristic of an index or an active management investment process determines how easily we can isolate and measure the cost of its trading trans-

EXHIBIT 1

Transparent Trades and Their Market Impact

Type of Trade Characteristics	Benchmark Index Composition Changes	ETF Custom Index Fund Composition Changes	Actively Managed ETF Trades	Fund Portfolio Scale Trades
Speed of Implementation	Revealed gradually (rules-based) or announced in advance. The official change is at a precise moment.	Revealed gradually (rules-based) or announced. Implementation in a single trading session or less.	Single trading session	Continuous
Ease of Market Impact Measurement	Slightly more difficult as index publishers change methodologies.	Varies with index methodology. May be easy to measure.	Depends on fund policy. May be easy to measure.	Systematic measure would be of limited value.
Market Impact	Function of the popularity of the index as a fund template. Many studies.	No systematic studies yet. Largely a function of trade size and stock float.	No systematic studies yet. Largely a function of trade size and stock float.	Few definitive studies. See Edelen, Evans, and Kadlec [2007].

parency. Some index and trade disclosure policies make the cost of transparency easier to isolate than other index and trade disclosure policies.

BENCHMARK INDEX COMPOSITION CHANGES

In the early days of indexing, the expectation of indexing advocates (stated by Malkiel [1973] and Samuelson [1974], among others) was that passive "indexing" would reduce transaction costs because portfolio turnover would be as low as possible.⁵ In the context of this expectation, the magnitude of the transaction costs regularly experienced by investors in portfolios based on some major indices is ironic in the extreme.⁶

In fairness to the publishers of benchmark indices, they have been sensitive to the impact of transaction costs on index fund investors. Of course, index publishers cannot eliminate all composition changes. Companies are acquired or go out of business and new companies sell shares to the public.⁷ Only the S&P 500 and the Russell 2000 have had enough committed indexed assets for their composition changes to generate much excitement. The cost of turnover in even these indices has not been an issue outside the "pretty sleepy community"⁸ of index publishers and their clients, until recently. Now, the fact that transparent index composition trades are often costly is well understood.⁹

Two distinct types of transparency in benchmark index composition change exist:

1. Most major benchmark index families are based on rules. The rules for indices in the Russell, MSCI, FTSE, and Dow Jones index families are well known to index composition arbitrage traders.
2. In contrast, Standard & Poor's has an Index Committee that makes decisions to change the composition of its best known indices in secret and announces the changes, after the market close, a few days before the change becomes effective.

Let us begin with a look at Standard & Poor's. The S&P Index Committee has a number of formal policies, but occasionally ignores one or more of these policies when it makes an index change. In fact, the Committee's selection of a replacement company is rarely so inevitable that traders would mark up the share price of a replacement candidate on the chance that it would be selected

by the Committee on a specific date. David Blitzer, chairman of the S&P Index Committee, has estimated that there are probably 50 or more companies not in the S&P 500 that meet the criteria for inclusion at any moment (Standard & Poor's [2007, p. 6]). It is usually safe to assume that the market impact of an S&P index addition begins when it is announced. Deletions from S&P indices are usually easier to predict than additions, and typically have much less market impact.¹⁰

Dow Jones, FTSE, MSCI, Russell, and other rules-based index publishers sometimes have their own index committees, but their committees have far less scope and influence than the S&P Index Committee. Anyone familiar with these index publishers' rules can anticipate most index changes in advance of any formal announcement or the arrival of a reconstitution date. An important characteristic of most of these indices is that the transparency of future composition changes builds as the probability of a specific change approaches certainty. Because the probability of a specific change gradually approaches 100% over a number of months, it is more difficult to choose a start time for measuring transparency costs than in the case of transparency by press release, which characterizes S&P index changes.

As the market impact of rules-based index composition changes has become increasingly apparent—and disruptive—index publishers have modified their rules to reduce the number of index composition changes, spread the changes over time, and make the market impact of changes harder for analysts and traders to measure. In an attempt to tame its reconstitution beast, Russell recently inserted a buffer zone between the Russell 2000 and the Russell 1000 to reduce movement between the two indices.¹¹

Chen, Noronha, and Singal [2006] measured the liquidity cost of Russell additions or deletions for the period 1990–2002 from the time the additions or deletions were fully determined by the Russell rules. Their calculations of the cost of index composition changes captured the cost of liquidity, but did not include any significant element of the cost of transparency because the changes were fully determined by the date they began to measure the composition change effect.

Relative to announced S&P index changes, the trading transparency cost of Russell index changes is difficult to measure accurately or directly. As the end of May approaches, the Russell rules-based index changes gradually become certain. Sometime before the composition changes are official, however, a moment's reflection

will suggest that the number of stocks whose status is significantly in question will be very small.

The effect of transparency cost is relatively easy to measure in S&P index additions. A change is 100% certain when it is announced by S&P. We need not be concerned about anticipatory trades because few traders speculate on the S&P Index Committee's choice before the announcement. Using S&P 500 addition data from October 1989 through December 2002, Chen, Noronha, and Singal [2006] found that the abnormal return (+5.12%) for stocks added to the S&P 500 on the first trading day after the announcement of their selection was over 60% of the total abnormal return (+8.37%) from the closing price just before the announcement until the close on the effective day of the index change. The trading session on the effective day is the time of greatest trading volume (liquidity demand), but the price change on the first day of trading after the announcement is usually the largest daily price change. Trading volume on the first day after the announcement is usually much larger than volume on an average trading day, but that day's volume is typically much smaller than volume on the effective date when the demand for liquidity is manifest. If we take the first day after the announcement's abnormal return as a reasonable proxy for an S&P 500 addition's transparency cost, observed price behavior suggests that transparency cost has been more than 60% of the total market impact of S&P 500 additions through the moment the change becomes effective.

While Chen, Naronha, and Singal [2006] did not attempt to measure the transparency cost reflected in gradual price changes over the period before the Russell 2000 additions and deletions were fully determined, Madhavan [2003] measured at least part of the Russell transparency cost. Using Russell reconstitution data from 1996 through 2002, Madhavan calculated differential returns of Russell 2000 addition and deletion portfolios for the three months (March through May) before the changes were fully determined¹² and calculated the returns for June—*after* the index changes were fully determined and *after* the demand for liquidity caused price changes through the end of June.¹³ Madhavan found that the June return (+10.78%) was less than 40% of the total March–June cumulative return of the differential portfolios (+29.04%).

These two very different indices and different analytical methodologies suggest that more than 60% of the measurable cost of S&P 500 and Russell 2000 composition changes has been attributable to either the sudden arrival (S&P) or the growing certainty (Russell) of infor-

mation on index changes or, in other words, to the transparency of pending trades.¹⁴ This evidence indicates that the transparency cost element is greater than the cost of the liquidity needed to support the actual trading undertaken in order to implement changes in portfolios tracking these indices.

These index studies certainly indicate that the cost of transparency is greater than many observers have believed, but the very large, high profile S&P 500 and Russell 2000 index changes may not be fully representative of smaller transparent trades. It is also possible that the price changes we attribute to transparency in these index changes tend to reduce or offset price changes that would otherwise increase the costs we attribute to liquidity demand. Or to state the possible effect in another way—price changes occurring in advance of full determination of an impending change may reduce the apparent liquidity cost. We need data on more diverse trades to reach a conclusion on the cost of transparency in a wider range of transparent trading situations.

The S&P announcements of index changes based on a nontransparent committee selection process are easier to evaluate for transparency cost than the rules-based procedures of most other index publishers that reveal the growing certainty of changes as the determination date approaches. The trading associated with the Russell reconstitution is largely invisible to the mainstream financial community, but the probabilities of specific Russell composition changes are carefully evaluated by participating traders. If index composition arbitrage players can profit by monitoring other rules-based indices, upcoming composition changes in those indices will also be anticipated by changes in the market prices of affected stocks in advance of full certainty of the index change. However, given the complexity of measuring the degree of trader anticipation of rules-based changes, the S&P-style “press release” or announcement disclosure model is likely to be our most useful source of transparency cost data.

ETF CUSTOM INDICES

Issuers of new exchange-traded funds after 2001 had little choice but to base their products on less popular benchmarks or on custom indices designed specifically for the ETF market. In most cases, these indices have no significant applications other than as a fund template for a single ETF. This singularity of application suggests the possibility of relatively uncomplicated transparency cost analysis.

Most of the new custom index ETFs are small, but some new funds, which have captured investors' imaginations, have attracted more than a billion dollars in assets. The use of index weighting policies that are not based on shares available to trade will increase trading costs for some small-cap issues entering or leaving these funds. The more the portfolios of these ETFs depart from the standard of capitalization weighting with a float adjustment, the greater will be the demand for liquidity whenever a composition change includes transactions in less liquid securities.¹⁵ A mix of relatively larger transactions in small-cap stocks and smaller transactions in large-cap stocks will provide a diverse database for trading transparency cost measurement.

If a custom *index process* or a transparently traded ETF *investment process* is opaque—with trading transparency achieved by announcement—the cost of the trading transparency can be readily measured relative to the cost of a comparable nontransparent trade. Pre-trade transaction cost models provide good estimates of average transaction costs if a trade is executed efficiently. These pre-trade cost estimates are developed from data on millions of anonymous trades. A “press release” transparent fund that consistently experiences higher transaction costs than pre-trade transaction cost models predict will give us a useful measure of the incremental cost of trading transparency to the fund's investors.¹⁶

A database of S&P-style press release transparent trades is already being accumulated with each composition change in custom index ETFs that do not disclose their index rules. The cost differences between transparent trades initiated by changes in these indices and comparable trades made anonymously in other portfolios will enable us to measure the added cost of transparency for the ETF trades.¹⁷

Some of the custom indices used for ETFs are similar to the Russell indices in the sense that the rules are published and anyone who cares can determine the changes before they are officially announced, simply by applying the rules. The extent to which index arbitrageurs attempt to front-run these funds' transparent portfolio changes is more difficult to measure than measuring the transparency cost of press release disclosures of portfolio changes. While an analysis along the lines of Madhavan [2003] could be used to measure the cost of this rules-based transparency, there is no reason to believe that observations from press release portfolio changes will not also provide a reasonable estimate of transparency costs for less

readily measurable rules-based portfolios. Clearly, a custom index ETF that has a few billion dollars in assets and a portfolio of stocks with small average capitalizations will soon become known to, and loved by, arbitrageurs, regardless of how its trading plans are disclosed.

More information about fund transaction costs and transaction cost measurement is available in a useful and thought-provoking article by Edelen, Evans, and Kadlec [2007]. Extensive background publications listed on the ITG website¹⁸ explain both the role of pre-trade cost analysis models and the calculation of actual trading costs.

ACTIVELY MANAGED ETF TRADES

Analysis of actively managed ETF trading transparency will be similar to the analysis of a press release-announced custom index ETF trade. The initial actively managed ETFs will make most of their portfolio changes in a single trading session until the fund becomes too large to make such trades efficiently. If a particularly large trade is to be made in a fund with an active management process, the transaction might be announced piecemeal and executed in tranches over several days. However the disclosure of an actively managed ETF trade or series of trades is handled, the cost of transparency can be calculated by subtracting the pre-trade cost estimate of the most efficient way of anonymously executing the entire trade from the actual cost of the transparent or semi-transparent trades. This is the cost of the greater transparency (i.e., greater than that of an actively managed mutual fund) that results from the requirement that each day's portfolio changes must be revealed before the next day's trading begins.

A secondary issue affecting measurement of the cost of transparency in these actively managed ETFs is that an active manager's trade is not *informationless*.¹⁹ In an actively managed fund with a portfolio selected by a quantitative model that has stock-picking capabilities or by a human portfolio manager who has skill, a trade has greater future fund performance implications than an index composition change. The evidence that there is value in the purchase and sale decisions of at least some mutual fund portfolio managers (Cremers and Petajisto [2007] and Green and Hodges [2002]) is very persuasive, as is the evidence that some investors can identify these managers in advance of such superior performance (Harlow and Brown [2006], Wermers, Yao, and Zhao [2006], and Kacperczyk, Sialm, and Zheng [2006]). In this context,

front-running of a good manager's trades may hurt the performance of the good manager by more than the cost of informationless transparency in an index fund trade. However, the absence of arbitrage activity around an actively managed fund's transparent trades will suggest that the market has low expectations for the manager or management process.²⁰

EFFECT OF TRANSPARENCY COSTS ON FUND PERFORMANCE

Generalizations in advance of collecting data are often called hypotheses. With appropriate trepidation, we will hypothesize the range of trading transparency costs various kinds of ETFs might incur.

The cost of trading transparency is unlikely to be a major concern for every custom index or actively managed ETF. Some funds will make very few portfolio composition changes. And some small, actively managed funds, which trade before disclosing a change, will be able to make most trades efficiently in a single day before the change is revealed.

Because actively managed ETFs will hold and trade securities with highly variable liquidity characteristics and will change the composition of their portfolios at highly variable rates, the expected cost of a fund's portfolio composition trading depends on its specific costs of transparency, on the liquidity of the securities the fund trades, and on the annual percentage change in the composition of the fund's portfolio. Trading transparency is costly because traders attempting to exploit transparency anticipate a profit when subsequent liquidity demand causes additional market impact. The logic behind trading

in front of a transparent trade is that any front-running profit will be roughly proportional to the liquidity cost of the anticipated trade. Thus, the expected cost of anonymous liquidity trading is a logical base for transparency cost analysis to build on.²¹

Exhibit 2 illustrates a range of anonymous trading liquidity costs associated with two hypothetical funds. The first fund is a large-cap fund. With minimal (5% per year) portfolio changes, the fund's expected two-sided liquidity transaction costs are just 3.3 basis points (bps) annually. With 50% composition changes, the annual liquidity trading cost for the large-cap fund rises to 33 bps. The second fund is a small-cap fund. With 5% annual composition changes each year, two-sided liquidity costs for the fund are 13.1 bps, rising to 131 bps with 50% two-sided composition changes. The liquidity trading cost assumptions are the sum of spread plus price impact from Table III in Edelen, Evans, and Kadlec [2007] for the large-cap and small-cap funds in their sample. Commissions are not included. These costs are very close to Plexus Group data for similar institutional trades.²²

Only additional research on the transparency cost of ETF portfolio trades can pin down the relationship between transparency and liquidity costs. If the cost of transparency relative to the cost of liquidity is as great in these ETFs as the S&P 500 and Russell 2000 data suggest, the transparency cost will be more than 1.5 times the liquidity cost of the trades that are transparent. If the 1.5 multiple is approximately correct, the cost of trading transparency in many indexed and actively managed ETFs will be greater than many of these funds' cash expense ratios and will be highly variable from fund to fund.²³

EXHIBIT 2

Annual Liquidity Transaction Cost Estimates (in bps)

	(1) Spread and Price Impact (One Side)	(2) 5% Portfolio Change 0.05 x Two Sides x Col (1)	(3) 50% Portfolio Change 0.50 x Two Sides x Col (1)
Large-Cap Fund	33	3.3	33
Small-Cap Fund	131	13.1	131

Source: Edelen, Evans, and Kadlec [2007].

FUND PORTFOLIO SCALE TRADES

Portfolio scale trades in actively managed mutual funds, the last of the trade types listed in Exhibit 1, are *semi-transparent*. As the size of a non-indexed mutual fund increases or decreases, the manager rarely changes the size of all fund positions proportionately, although cash inflows and outflows require regular trading in many of the fund's holdings. The most useful studies measuring the cost of mutual fund flow trading (Edelen [1999] and Edelen, Evans, and Kadlec [2007]) concluded that the portfolio trading cost of accommodating investor flow into and out of a mutual fund is the largest component of trading costs for many mutual funds. The cost of flow trading in the mutual funds that Edelen, Evans, and Kadlec studied averaged 75 bps (0.75%) annually.

So far, ETFs in the U.S. have largely avoided imposing flow trading costs on their ongoing shareholders. ETF in-kind creation and redemption costs are borne initially by ETF market makers and, ultimately, by the market makers' secondary-market trading customers, not by ongoing shareholders of the funds. Any market impact cost to ETF shareholders of trader flow into and out of ETFs has been very modest.²⁴ The principle of protecting ETF shareholders from the cost of flow is, however, not a feature of every existing ETF or every proposed ETF.

CONCLUSION

The information we have today on the cost of transparent trading comes almost entirely from index composition changes and two very limited experiments with trading transparency. The largest of these experiments was *sunshine trading*, which was used briefly in connection with dynamic, liquidity-demanding portfolio insurance transactions prior to the 1987 market break.²⁵ Of these data sets, index composition changes have been studied most intensely and over several decades, but this transparency "experience" does not provide the kind of data we need to measure the cost of trading transparency in smaller trades.

The growth of custom index ETFs and fully or partially transparent actively managed ETFs should generate useful data on trading transparency costs. Until the database of such trades is larger and covers a longer period, the only reasonable working hypothesis is that trading is costly and that transparent trades are significantly more costly than nontransparent trades.

What is the significance of trading transparency costs to investors? Most importantly, investors must realize that indexing is a low cost way to obtain market-matching returns only if the template index for a fund does not have significant embedded trading transparency costs. In addition, investors and their advisors must evaluate funds in a new way. The focus of most fund analysis on expense ratios is misplaced. Trading costs for many index funds, especially when we include the costs of trading transparency, are greater than the funds' disclosed expenses.

ENDNOTES

The author thanks Don Chance and Vijay Singal for valuable suggestions and comments.

¹This approach to actively managed ETFs was described in Gastineau [2002]. Like the indexed ETFs that are the principal subject of this article, this actively managed ETF structure is vulnerable to transparency costs that increase as the average liquidity of portfolio securities decreases and as fund assets increase.

²The U.S. Securities and Exchange Commission (SEC) mandates a code of ethics for employees of registered investment advisors under Rule 17j-1 of the Investment Company Act of 1940. Among the requirements of this rule is detailed reporting of securities transactions by Access Persons and Advisory Persons who have knowledge of fund transactions.

³Fully transparent, actively managed funds are not without precedent. In late 1999, Don Luskin, a highly regarded former vice chairman of Barclay's Global Investors, co-founded MetaMarkets. MetaMarkets launched OpenFund, a mutual fund so transparent that its portfolio management discussions and trading activities were broadcast over a live webcam. The market break which began in 2000 was probably more responsible for the OpenFund's lack of success than its transparency, but the fund did not attract many assets even before the market break.

⁴If transparency "rules" suggest a point-in-time execution (e.g., at the market close for index calculation purposes), the comparable nontransparent trade typically would be a more patient trade that might use a VWAP or other algorithm. Only if the trade were relatively small might the comparable nontransparent trade be a market-on-close transaction for the entire position.

⁵The first indexed portfolio, which was created in 1971, was not based on an index. It was designed "to hold an equal dollar amount of each of the 1,500 or so stocks listed on the New York Stock Exchange, which seemed the most appropriate replication of 'the market'" (Bernstein [1992, p. 247]).

⁶No one could have anticipated in the mid-1970s that indexing would be so successful that index changes would lead to index fund trading costs far greater than the trading costs in

an actively managed fund with portfolio changes similar in size but less transparent to other traders.

⁷To illustrate the inevitability of index changes, General Electric is the only company now in the Dow Jones Industrial Average that was included when the index was first calculated in 1896 (Prestbo [1999, p. 11]).

⁸Bell [2007] cites this characterization by John Prestbo of Dow Jones Indexes.

⁹Two excellent recent studies of the cost of index composition change are Blume and Edelen [2004] and Chen, Noronha, and Singal [2006]. Murguía and Umemoto [2006] and Gastineau [2006a, 2006b] described these and other studies.

¹⁰Part of the reason S&P 500 deletions have less market impact is that most of them are the inevitable result of a change in the company's status that is obvious before the Index Committee makes the change official. Only uncommon deletions, such as the decision to drop foreign companies from the S&P 500 in 2002 or an occasional house cleaning to eliminate stocks that no longer "reflect and represent the U.S. stock market," are difficult to anticipate.

¹¹Most other rules-based index publishers use buffer zones as well.

¹²To clarify, Madhavan [2003] constructed and calculated returns for portfolios that were long the ultimately determined Russell 2000 additions and short the ultimately determined Russell 2000 deletions beginning three months before market participants could be certain what the ultimate additions and deletions would be. The prices of these stocks generally moved up (additions) or down (deletions) as their status became clearer. In contrast to S&P deletions, which usually coincide with a corporate event, stocks are removed from the Russell 2000 in the annual reconstitution solely on the basis of an increase or decrease in their capitalization ranking.

¹³During these years, the official reconstitution, as well as the heaviest demand for liquidity, occurred at the end of June.

¹⁴The differences in methodology are not disturbing because the authors of these studies are focused on market impact costs associated with index composition changes. Madhavan's [2003] use of a three-month window to measure what we characterize as the market impact cost of trading transparency is necessarily arbitrary, but reasonable.

¹⁵On average, the composition change transaction costs for these index funds will be greater than for a cap-weighted fund, slightly offsetting some of the expected performance advantages described in Arnott, Hsu, and Moore [2005] and Treynor [2005]. Examples of this phenomenon were noted in Scism and Salisbury [2008].

¹⁶Pre-trade transaction cost estimation models assume that a trader uses an execution strategy designed to minimize transaction costs. If a transparent trade must be executed within a narrow time window or if procedural requirements for an

ETF portfolio change otherwise require a suboptimal execution strategy, the portfolio will often experience higher trading costs than it would incur with an efficiently executed anonymous trade. Such requirements undoubtedly account for some of the index change costs in the S&P 500 and Russell 2000 experience. Although the additional cost may not be solely a result of revealing a demand for liquidity, the additional cost is part of the transparent trade execution process.

Almgren and Chriss [2000] supports relatively aggressive trading tactics even when trading is anonymous, but many portfolio managers practice patient trading because they believe they improve returns by providing rather than demanding liquidity. Khandani and Lo [2007] describe a historically profitable hedge fund trading strategy that provides liquidity to aggressive traders, suggesting that hedge funds have often profited from the fact that patient trading generally reduces transaction costs and improves returns.

¹⁷The random arrival of orders makes actual transaction costs highly variable in specific instances. This variability requires analysis of a large number of transactions and calculation of average costs.

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¹⁹The addition or deletion of a stock in a benchmark index or a custom index designed as the template for an exchange-traded fund carries no information other than that the index composition is being changed and, as a consequence of the index change, a stock will be added to or deleted from one or more portfolios. The fact that some of these indices are called active, dynamic, fundamental, or intelligent indices has not been a reason to believe that the purchase by an index ETF of a security added to its index has significant long-term implications for the performance of that security.

²⁰Front-running of a fund's trades may capture much of the value the manager of a transparently trading fund brings to her stock selections. The presumed glamour of being an active ETF pioneer would be at least partly offset by the realization that trading transparency is a flawed approach to any form of active management. While my personal expectation is that a skilled portfolio manager will be reluctant to accept the assignment of managing a fully transparent, actively managed ETF, some managers may reach a different conclusion. In any event, we will be able to measure the cost of these funds' trading transparency to the funds' investors.

²¹While strict proportionality between transparency cost and liquidity cost is an over-simplification, the reason arbitrageurs trade on transparency information is the expectation of a further price change arising from liquidity demand that will permit them to unwind the trade at a profit. In this context, proportionality is a reasonable working hypothesis.

²²Cited in Edelen, Evans, and Kadlec [2007, p. 8]. In general, trades in growth stocks are less costly than trades in value stocks, but we ignore this distinction.

²³A recent article in the market-microstructure/execution-immediacy literature, Chacko, Jurek, and Stafford [2008] analyzed the market impact of S&P 500 additions as an extreme example of the cost of demanding immediate execution. It will be interesting to compare the results from this approach to results from the comparison of actual transparent executions to the expected cost of an efficient execution suggested in this article. There is reason to expect complementary results.

²⁴See Broms and Gastineau [2007].

²⁵The possible resurrection of sunshine trading to accommodate liquidity demands such as those associated with the apparent de-leveraging of long-short hedge fund portfolios in August 2007 was raised by Khandani and Lo [2007, p. 29]. Definitive comparisons of the opaque trading that initiated this market event with the more transparent liquidation of Long-Term Capital Management (LTCM) in 1998 are not yet available. It is likely, however, that the first fund to de-leverage in 2007 fared better than it would have with pre-announcement of its trading intentions—and far better than investors in LTCM fared in 1998.

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